





The 60 kilometre long cross-border port area stretching from Vlissingen in the Netherlands to Ghent in Belgium.

A merger between Zeeland Seaports & Port of Ghent



### The name North Sea Port

North Sea Port doesn't do mass production: instead, it always focuses on the requirements of the companies and stakeholders it serves. Based on close involvement and flexibility, it does all it can to offer tailored solutions. Thanks to integrated service provision, it provides support and stimulus where possible and where necessary. It contributes ideas and creates opportunities.

In this way, North Sea Port generates growth and development, for companies, for partners and for society.

And as the driving force within that network, North Sea Port's role is to facilitate and initiate partnerships. It is working to build an ecosystem of partners, stakeholders and companies, thus encouraging economic, ecological and social symbiosis. This makes them North Sea Port's ambassadors. Because thanks to North Sea Port, they and we – together – can achieve better results, share experiences, help and strengthen each other.

Finally, North Sea Port is not the biggest but it is among Europe's leaders. It generates prosperity, thanks to added value and employment. It is (relatively) small, but smart. An atypical player, with the ambition of actively building innovative business together with companies and stakeholders. North Sea Port is investing in progress and dynamism, in a resilient and effective manner.

### NORTH SEA PORT Together. Smarther.

We opted for a descriptive, geographical name
– a name that describes the region in a clear and
straightforward manner. But also a name that expresses
ambition and growth. With the name "North Sea Port",
we are claiming the entire North Sea region. We are
placing ourselves in the heart of Europe.

With "Together" in our aspirational baseline, we are actively focusing on our close partnerships with our customers, port authorities and stakeholders.

"Together" reflects our anchoring and the importance of our network. Moreover, it underlines what sets North Sea Port apart: 1-to-1 contact. So at micro level, too, "together" is a promise we can make good on.

"Smarter" reflects our decision to put our faith in innovation and innovative entrepreneurship. It also has a touch of bravado about it, without becoming arrogant. But it's not just about us, North Sea Port; the added value for our customers and other stakeholders is clear: working with North Sea Port transcends the logistical details. It will help our customers do business better.

We have opted for aspiration and statement in our design, too. We are retaining our familiar port colours, but recasting them in a unique form – a form that expresses cooperation and dynamics, "Together" and "Smarter", but is also refreshingly different and innovative.



Key figures

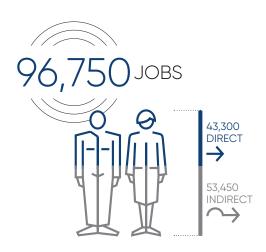
### **ADDED VALUE**





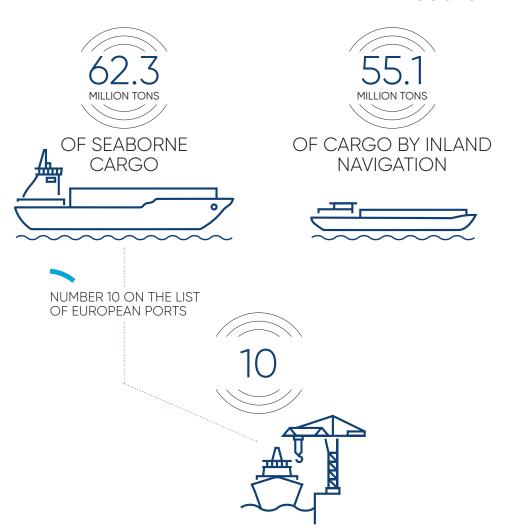
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### **EMPLOYMENT**





### **GOODS TRAFFIC**



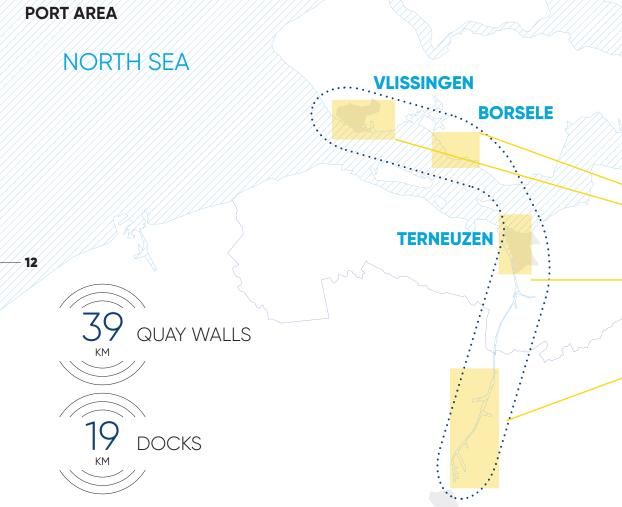
# Maritime access

### From North Sea to the hinterland

North Sea Port, located along both banks of the Western Scheldt, is accessible to global shipping via the North Sea. The port area of Vlissingen and Borsele is a tidal harbour with direct access to the sea. The port areas of Terneuzen and Ghent are reached via the lock complex at Terneuzen, which lies at the head of the Ghent-Terneuzen Canal. This straight and wide canal offers smooth and rapid nautical access to the harbour area of Ghent, at North Sea Port's southern limit.

The Western Lock in Terneuzen can accommodate ships of up to 92,000 DWT ('deadweight tonnage' or carrying capacity), with a maximum length of 265 metres, a width of 37 metres and a draught of 12.50 metres. By 2020, a new lock will be built that will replace the middle of the three existing locks.

In Vlissingen and Borsele, North Sea Port is accessible to ships with a draught of up to 17 metres. The Terneuzen and Ghent port areas are accessible to ships with a maximum draught of 12.5 metres.



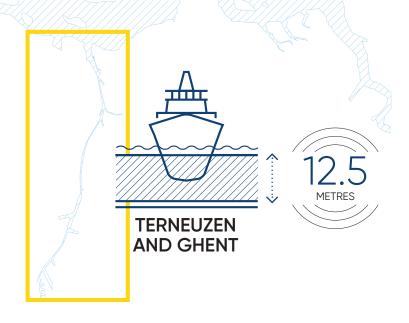
**GHENT** 

### **PORT AREA**



### DRAUGHT



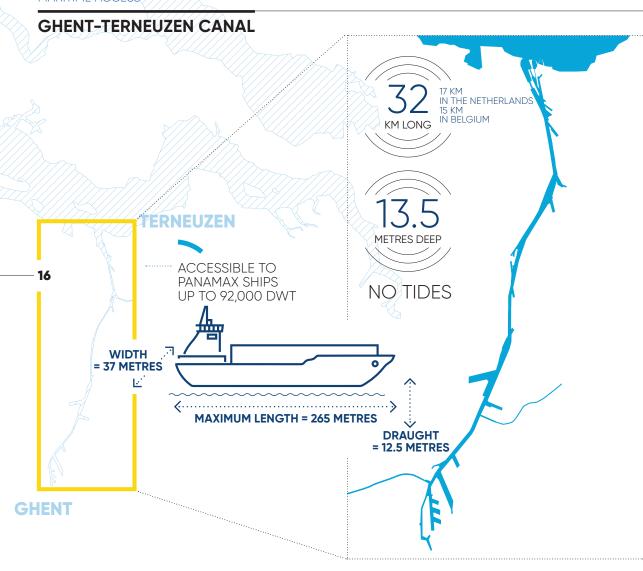


### **NUMBER OF SHIPS**





**15** —



### **NEW TERNEUZEN LOCK**

THE LOCK COMPLEX

IN THE COURSE OF 2022,
A LARGE NEW LOCK
WILL BE ADDED TO THE LOCK
COMPLEX AT TERNEUZEN.



Doing business

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# **Activities and cargo**

North Sea Port offers many advantages for handling various types of cargo – its location on the open sea, draughts of up to 17 metres, congestion–free hinterland connections and specialised terminals.

Thanks to its central location in the logistical heart of Europe and its mix of transport links with

the European hinterland, North Sea Port is a true economic hub. The port is able to serve no fewer than 500 million consumers within a radius of 500 kilometres.

With around 62.3 million tons of maritime cargo transhipped there annually, North Sea Port is among the top 10 European ports.



### **Dry bulk**

Dry bulk accounts for nearly half of maritime goods transhipment in the North Sea Port port area. The fact that the port is the European leader in the storage of cereals and fertilisers underlines its role as a leading player in the dry bulk sector. And the port is also home to various storage and transhipment companies that handle other specific cargo flows such as coal, raw minerals and fertilisers..



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### **Breakbulk**

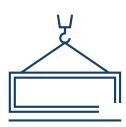
North Sea Port is a major player in the storage and transhipment of steel, scrap metal, paper and wood products, project cargo and fruit. Breakbulk accounts for nearly 1/5 of the total cargo transhipped and therefore plays a key role in the activity of the port. North Sea Port offers the flexibility to handle a wide range of general cargo quickly and efficiently. Thanks to its ideal geographical location in the centre of Europe and its excellent transport connections with the hinterland, North Sea Port is an increasingly important intermodal hub for breakbulk cargo.

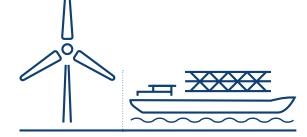


# Rolling stock and automotive

North Sea Port's port area is an excellent location for fast and efficient loading and unloading of roll-on/roll-off cargo and the storage and transhipment of automotive products. Car and truck assembly and vehicle distribution are strongly represented. With regular roll-on/roll-off shuttle services between centrally located North Sea Port and Scandinavia, fast connections with this destination are assured.

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### **Containers**

Container-based global goods flows are growing all the time and will play an ever more important role in the future. North Sea Port has facilities for transhipping containers. Thanks in part to excellent connections by inland navigation, rail, shortsea shipping and road, containers find their way to the hinterland quickly.

### Offshore/project cargo

North Sea Port has been a dependable player within the offshore market for many years, thanks to its strategic location with respect to many offshore oil and gas extraction platforms and wind farms in the North Sea. The port area is home to a highly specialised cluster including heavy-lift companies that can transport extremely heavy objects.

Nationally and internationally, ever more is being invested in green energy in order to make energy supplies more sustainable. As a result, the production of wind energy at sea continues to increase. North Sea Port is a leading player in the development of wind farms at sea. Specialised firms in North Sea Port assist in the maintenance, assembly and erection of offshore equipment.

### **SPACE TO INVEST**



SLOEGEBIED VLISSINGEN

BUITENHAVEN VLISSINGEN

DOW AND VALUEPARK TERNEUZEN

KANAALHAVENS TERNEUZEN

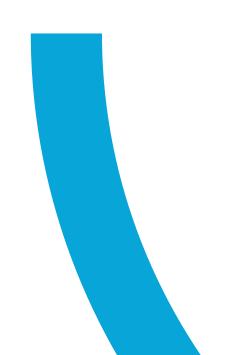
AXELSE VLAKTE EN SLUISKIL

SAS VAN GENT

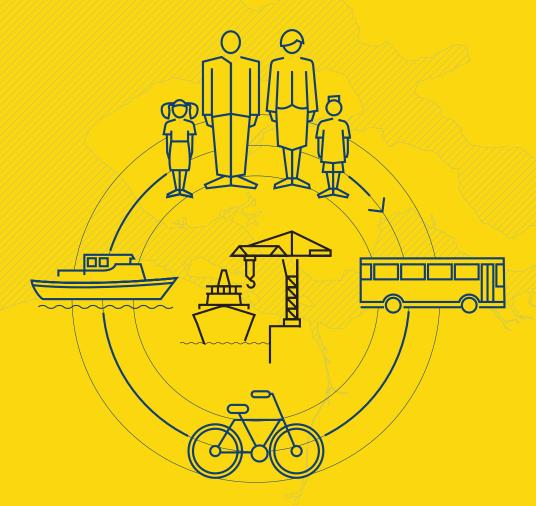
RIEME-NOORD

KLUIZENDOK

**DE NEST** 



Visit the port



## **Experience the port**

Visiting North Sea Port is a unique experience.
You'll get to see the port from the inside and
visit places you don't know about and which you
are normally not able or permitted to visit. You
can pay for a tour of the port area of Vlissingen
or the lock complex in Terneuzen during the
summer months. You can also book a boat tour
around the Ghent port area all year round –
associations pay a charge, private individuals
go free.

Schools can book a guide in order to explore the Ghent port area by bus. Or would you prefer to cycle through the Ghent port area? That's also an option. Visit the port! That way, you'll learn all about the ins and outs of North Sea Port

northseaport.com/visits





# North Sea Port Port Authority

### **Eight shareholders**

The North Sea Port Port Authority has eight public shareholders. On the Dutch side of the border they are the province of Zeeland (25%) and Borsele, Terneuzen and Vlissingen municipalities (8.33% each). On the Flemish side, they are the city of Ghent (48.52%), the municipalities of Evergem (0.03%) and Zelzate (0.005%) and the province of East Flanders (1.444%). North Sea Port Port Authority has 250 employees.

### The task and objectives

As a registered company, North Sea Port's goal is to manage, operate and develop the port area, either directly or via its subsidiaries. Within this framework, it aims to enhance the position of the port and industrial complex in the region in the short and long term, both nationally and internationally.

#### A few important company objectives:

- ensuring effective, safe and efficient handling of shipping traffic
- ▶ taking responsibility for nautical and maritime safety and order in the region
- promoting the development, construction,
   management and operation of the port area

### **Ambitions**

North Sea Port wants to further develop the port area, which extends from Vlissingen in the Netherlands to Ghent in Flanders. In order to do so, it has a number of ambitions.

## North Sea Port wants to maintain economic growth

- North Sea Port wants to generate economic growth through the diversification of sectors and (trading) areas. It aims to achieve a sustainable increase in added value, employment and transhipment volumes (seagoing and inland navigation).
- In 2022, North Sea Port wants to be known as a leading brand in the international port world and offer the corresponding professional services

### North Sea Port wants to improve the development opportunities for existing and new customers by coordinating spatial development with the infrastructure

- North Sea Port is planning to further develop the multimodal infrastructure (seagoing shipping, inland navigation, rail, road and pipelines) and will further improve the accessibility of the port.
- North Sea Port is aiming for optimum spatial development and sustainable configuration of the available space.

### North Sea Port seeks to work actively with all the partners involved in order to achieve the existing ambitious objectives in terms of sustainability more quickly

North Sea Port is investing in sustainable business operations, transport and land use, with respect for the living environment and nature.

### **Vision and values**

North Sea Port's vision is as follows:

'As a newcomer among Europe's leading ports, to enable the new region to grow in terms of sustainable economic activity with high added value by means of high-quality service provision'

The employees communicate what North Sea Port stands for by embodying the following values:

- ▶ Customer focus
- ▶ Willingness to work together
- ▶ Organisational commitment/involvement
- **▷** Efficiency and focus on results
- ▶ Focus on innovation, creativity and solutions
- ▶ Agility and decisiveness

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# Financial key figures









